1. Contact your Research Services Officer (RSO) at least 4 weeks before the application is due (several months before for more complex projects, such as those with multiple and/or overseas partners, equipment, non-standard funders, etc.).
   a. Please provide the following information for the initial pFACT:
      i. Funder, call, and link
      ii. Start date and duration
      iii. Collaborating with other institutions / organisations? Please see “Roles in Research” document for role definitions. Due diligence may need to be completed (e.g. sub-contractors, those from overseas).
      iv. RHUL staff time required (PI, Co-I, PDRA, lab tech, admin, etc.). We would recommend including admin time for complex projects.
      v. RHUL other directly incurred (DI) costs (e.g. travel, consumables, equipment, open access, etc.)
   b. Please contact your RSO early on, and do not provide any quotes/estimates to partners before, particularly as staff-related costs can be more expensive than expected.
      i. For consultancies and industry-funded projects, please get in contact with the Knowledge Exchange and Enterprise Team.

2. Prepare and finalise budget
   a. RSO calculates staff costs
   b. PI calculates other DI costs (e.g. travel, consumables, etc.)
   c. RSO brings whole budget together
   d. Please see “Full Economic Costing” and “Budgeting your project” documents for further guidance

3. Approvals – sent by the RSO one week before submission
   a. Separate to any internal departmental/school peer review process
   b. Required for all applications, including outlines, those where RHUL are not the lead, industry-negotiated research, those where our costs are not eligible.

4. Submit application

5. Contact your Research Development Manager (RDM) if invited to submit a PI response to reviewers

6. Contact RSO / Research Services when you’re notified of the outcome. Please don’t sign anything yet.

7. RSO checks offer letter, discusses any discrepancies or complexities.

8. RSO emails HoD (or delegate) to confirm the department are happy to accept award

9. Offer acceptance – varies depending on circumstances (RSO will advise). Generally:
   a. RSO accepts the offer if they are from a standard funder with standard conditions (e.g. UKRI)
   b. Research Contracts will take over for non-standard agreements, or if we are not the lead and a collaboration agreement is required
      i. Please note, agreements need to be carefully reviewed before they can be recommended for signature, so this can take time

10. R&I hand over to Research Finance (AND Research Contracts if RHUL is the lead and a collaboration agreement is required)

11. Research Finance sets up the project and announces the award
   a. Only once Research Finance have set up the grant can you start (e.g. hiring new staff, purchasing, etc.)
   b. Your School and HR will be able to advise on any internal processes for staff recruitment on the grant
      i. Overseas new staff – they may need a visa. We may be able to include the cost of the visa and relocation in the application if they are named.
   c. You may start the procurement process before, however you cannot purchase before the grant is set up